

# onthehorizon

..... Horizons International Newsletter – December 2021 .....



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# AND THE LORD WENT BEFORE THEM.....

EXODUS 13:21

ANNUAL REPORT 2021







# DIANA

## FROM MUSLIM REFUGEE CHILD TO DISCIPLESHIP LEADER

My name is Diana, and I serve as a discipleship leader with Horizons Lebanon. **I first heard about Christ as a 13-year-old Muslim refugee girl**, when my friend invited me to a children's ministry activity at Horizons' Nabaa center in Beirut. As a young girl, I could never have imagined how the Lord would work in and through me over the next 10 years!

My father passed away when I was young, and we had to leave Syria because of the war. **I arrived in Lebanon grieving and angry**—blaming God for taking my father and my home away from me. At the Nabaa Center, I learned about Jesus through the children's ministry and got connected with a church, where I heard more about the God of the Bible. **My life was completely transformed** when I learned about God as a loving Father who is always there for me. That was when I gave my life to Him. Then, two years later, God miraculously healed my sister from an illness no doctors could cure! **As a result, my whole family came to Christ!**

I grew deeper in my faith through discipleship classes at the Nabaa Center. Horizons provided a job for me as a cleaner while I was being disciplined and trained. **Learning more about Jesus made me want to help others know Him better.** I wanted to start serving in a ministry role, and Horizons' staff encouraged me to develop my gifts. They helped me start serving in the children's ministry, where I helped develop a children's discipleship curriculum and helped produce videos for it.

Last year, God gave me a desire to minister to other women, especially Kurdish women. **Now I lead two weekly discipleship classes for women like me!** I listen to their struggles and burdens and help them understand that Jesus is sufficient to meet all of their needs. I pray that God will continue using me to reach many more women with the gospel, so that others can experience the hope and peace that I have found in Him.

**Diana Hamo**  
Discipleship Leader

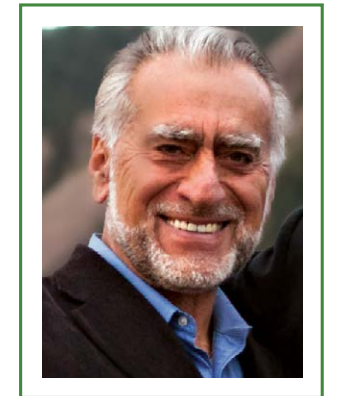
# THE HARVEST IS PLENTIFUL

## HOW DO WE MINISTER TO A WORLD IN TURMOIL?

Dear friend,

If you are reading this letter, then you are a part of the Horizons family. I rejoice that through these newsletters, we can encourage and uplift you with news of how God is at work across the world. And I rejoice that your prayers and support have uplifted us in turn.

How do we minister to a world in turmoil? Afghanistan has fallen under the harsh rule of the Taliban. Lebanon's economic collapse has thrown most of the population into poverty. Algerian churches are being forcibly shut down. COVID is running rampant across the globe. The list of those suffering is long, and it grows longer every day.



The key to ministry is understanding the heart of the Lord. "I will shake the nations... and I will fill this house with glory" (**Haggai 2:7**). The Lord's good and perfect plan works His will even in the darkest of times—and I believe this darkness is making way for a greater light.

I expect the church in Afghanistan to multiply from a few thousands to tens of thousands. This is exactly what happened in Iran following the Islamic takeover in the last seventies. I expect the persecution of Christians in Algeria will trigger a new revival even greater than the one that occurred in 1982, when tens of thousands of Berber Muslims came to Christ. I expect the pandemic will continue to cause people all over the world to ponder their lives and turn to Jesus.

In the meantime, we commit ourselves to work. The harvest is plentiful, but the laborers are few! I often ponder, how could we be harvesting so much fruit without your prayers and financial support? Indeed, it would not be possible. I give thanks to the Lord at every thought of you, and pray that the Lord would prosper you in every way.

We are hard pressed on all sides, but not crushed; perplexed, but not in despair; persecuted, but not forsaken; struck down, but not destroyed (**2 Cor 4:8-9**). Together, we carry out the Great Commission—and as one laborer to another, I exhort you to remain faithful and in the heart of the Lord. For this light momentary affliction is preparing for us an eternal weight of glory beyond all comparison!

Thank you for working with us. Thank you for your support. Thank you for everything you do.

Your friend and partner,

  
Georges Housney  
President, Horizons International



# TESTIMONIES OF GROWTH

STAFF MEMBERS THRIVE IN NEW ROLES IN 2021



*A combination of changing global circumstances and a season of strong growth compelled many staff members to take on new roles and responsibilities during 2021. Through their trust in God, they were able to overcome challenges and discover exciting new ways to serve. Staff members adapted to new ways of serving in their current roles, specialized in new areas and skills, and expanded their ministry capacity.*

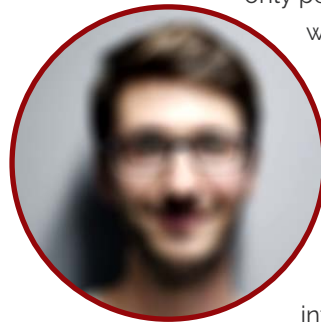


**Patil Kazanjian**  
*Administration and Training  
Coordinator, Lebanon*

In 2020-21, the Horizons team adapted to the pandemic and economic crisis by transitioning much of our work to online, which was critical in re-evaluating how we work. As an extrovert, I found this change hard. I missed being around other people and felt completely isolated at times, asking myself “What am I supposed to do here?”, and “How can I still be productive?”

Previously, I wore many hats, but now I’m learning to specialize in the areas that God is leading me into. Our teams collaborate more now, and thinking as departments has been replaced by action teams for each project or ministry.

It took me a year, but eventually I found peace in working virtually, and have learned that it can be a powerful way of serving. God turns challenges like the pandemic and economic crisis into opportunities, creating new ways of working that we can use to share the gospel and impact lives.



**Adam**  
*IT Coordinator, Lebanon*

I came to Lebanon from Syria as a teenager, and have served as Horizons’ IT Coordinator since 2017. I studied Programming at an academy, and after graduating, I began serving as the IT Coordinator for Horizons.

2021 was challenging! At first, I was the only person in my department, and there were communication difficulties between teams, but together we overcame these challenges by improving our communication through regular meetings.

This year I took on the role of Program Manager for our new internship program. I now lead 10 trainee web developers, instructing and guiding them to develop the same skills that I had learned and further their careers—and I’m no longer the only person in my department. The team has become more professional, and I have grown in team management, managing my time more efficiently in order to guide them. I hope that in the future we can build a team of talented developers who can design web and software applications for the ministry.



**Rita Wardan Reslan**  
*Children’s Ministry  
Coordinator, Lebanon*

I started out serving with Horizons in children’s ministry, before switching to writing discipleship curriculum for children during the lockdown, when many people within Horizons refocused into new roles and a new season of growth. I remember laughing so hard in 2019, when I felt God calling me to start doing social media ministry. I had no idea that two years later, this would be a big part of what I do.

I learned new skills from my husband, who is a designer, and took courses in Adobe programs. At first, I struggled to come out of his shadow and trust in my God-given abilities in graphic design. But just a few months later, I now have numerous creative outlets and ways to use my newfound skills, developing content and designs for several social media platforms for Pure Heart, the MEC, our new YouTube kids channel, and a new website for Sunday School leaders.

And yet, in all this activity, God has transformed me from a Martha to a Mary, and I am enjoying every second of it, as I have understood that God doesn’t call the qualified but He qualifies the called.

**Sara Siu**  
*Team Member,  
Albany International Student Ministry (ISM)*

Everything changed quickly with the pandemic. Activities were canceled, and church meetings moved online. Having lived through the 2003 SARS outbreak in Hong Kong, I felt that God had prepared me for such a time as this. I was cautious, but unafraid, and so continued to find ways to care for others without disconnecting.

Continuing into 2021, the team at ISM Albany, pressed on with our regular online Bible studies and in-person activities, such as intercultural meals, and hiking and camping trips. I also helped students with food shopping, provided emotional and prayer support, and assisted with outdoor activities. Together, the ISM team and students also served our community by helping out at a food bank, and cleaning a local park.

Despite being surrounded by bad news, we were able to engage students in new ways, and harvested abundant relationships with everyone that we reached. I felt that God had placed our ministry in a safe bubble, and I experienced an unchanging God in a changing world.




SCAN ME

*To read more staff testimonies, scan the QR code with your phone and follow the link to Horizons’ blog!*

[blog.horizonsinternational.org](https://blog.horizonsinternational.org)





A group of about ten people are gathered under a green canopy in a large, harvested field of golden-brown crops. The field is filled with rows of harvested stalks. In the background, there are green trees and a road with a few cars. The overall scene is bright and sunny.

**“BLESSED IS THE  
ONE WHO TRUSTS  
IN THE LORD...”**

*Photo: Horizons staff members dedicate Horizons' newly-purchased farmland to the Lord.*

...whose confidence is in him. They will be like a tree planted by the water that sends out its roots by the stream. It does not fear when heat comes; its leaves are always green. It has no worries in a year of drought and never fails to bear fruit.

Jeremiah 17:7-8





# “AND THE LORD WENT BEFORE THEM...”

EXODUS 13:21

HOW KINGDOM VALUES LIT THE WAY IN 2021

*2021 has been a historic year for the spread of the gospel. Many believers were tempted to give in to hopelessness and despair amid the global upheaval caused by the COVID pandemic, economic hardships, and socio-political divisiveness—but in the darkest of times, God's light shines all the more brightly. Seasons of difficulty test and strengthen the Body, and reveal new opportunities to save the lost.*

Where Satan would sow discouragement and accusation, God uses all things for the good of those who love him (**Romans 8:28**).

For Horizons, this year brought on unprecedented challenges that have required the Lord's wisdom to address. The global pandemic hindered traditionally in-person ministry approaches. Ministry teams struggled

*Photo: Horizons Lebanon partnered with a local church to host an evangelistic event for 250 children and their families*



to meet the overwhelming need caused by Lebanon's catastrophic collapse, even without basic utilities and services. Worldwide, many staff members adapted to new roles and responsibilities in order to help Horizons face a changing practical and spiritual landscape.

*How do we embrace rapid and dynamic growth, without suffering mission drift? How can we preserve organizational DNA?*

Where human wisdom fails, the Lord's wisdom wins. Over three decades ago, Horizons was founded with a simple mission: Proclaim the Gospel, Disciple the Nations, and Equip the Church. Even as we expand the scope of our ministry initiatives, organizational partnerships, and discipleship training, Horizons safeguards our mission through reliance upon **six core values** drawn from God's Word, and vouched for by the Holy Spirit.

This 2021 Annual Report will explore how these biblical core values have lit our way in dark times, and enabled us to navigate this year's myriad challenges and opportunities with confidence. By His grace, these values have produced real transformation in thousands of lives, as the Lord is preparing His Church to disciple a massive new harvest throughout the nations.



Learn more about Horizons' values at [horizonsinternational.org/core-values](https://horizonsinternational.org/core-values)

## Local and Global

Horizons believes that every local ministry should have a global vision and impact. In obedience to the Great Commission (**Matthew 28:18-19**), every believer is an ambassador of the gospel, and every church is a missions hub (**Acts 1:8**). Horizons helps churches and believers find their vision for missions, and equips them for effective evangelism and discipleship in their communities and beyond.



Georges trains pastors, missionaries, and church members in Honduras

In 2021, Horizons' staff members engaged in local and global initiatives that promoted unity of spirit and maturity in faith:

- ▶ **Training courses**—such as the Engaging Islam Institute, Cubs to Lions, and Engage Course—strengthened church congregations, future missionaries, and Christians from Muslim backgrounds.
- ▶ Horizons' founder Georges Housney made his first visit to Latin America to train local believers and pastors in how to engage with their rapidly-growing Muslim populations. He is still meeting with and training a group of pastors over Zoom.
- ▶ International Student Ministry (ISM) staff mentored students representing over 25 nations through Bible studies, online group discussions, and one-to-one discipleship. These students will be able to share the gospel in their home countries when they return as respected community members.
- ▶ Even amid travel difficulties due to the pandemic, Horizons hosted 33 missionaries and interns in Lebanon, and sent out 6 from Lebanon to other countries.

2021

**12** training events hosted worldwide

**4,500+** people equipped for ministry

[engagingislam.org](https://engagingislam.org)

## Indigenous Church

Horizons' work is most impactful when we equip local churches to raise up their own servant-leaders, who in turn disciple and equip new generations (**2 Tim. 2:2**). To achieve this, we develop collaborative relationships with individual churches, learn about their unique strengths and giftings, and provision them with individualized training, resources, and mentorship to strengthen their witness.



Snow day at ISM Albany

*Where human wisdom fails, the Lord's wisdom wins.*



For decades, our belief in the indigenous church has produced fruitful partnerships with churches and ministries in Zambia, Kosovo, Hong Kong, and elsewhere, to produce and multiply strong local leaders. We saw evidence of this in 2021 as well:

▶ **The Lebanon Crisis Fund** has empowered a network of 97 local evangelical churches to minister to refugee and Lebanese families on an unprecedented scale. This has resulted in thousands of people proclaiming faith in Christ and being discipled.

▶ In Kosovo, Horizons' partner church Messiah Evangelical Fellowship serves a 400-member congregation of Christians from Muslim backgrounds. This year, they launched two new house churches in new cities, for a total of 7 church plants and 8 house churches across the country.

▶ In Zambia, Horizons helped local churches develop missional business models. In 2021, the revenue from those businesses funded the launch of a missions training center that now trains 50 future missionaries, evangelists, and disciple-makers.

▶ A new online **Cubs to Lions** format developed during the pandemic strengthened over 60 Christians from Muslim backgrounds in the US and globally. This weekly meeting provided valuable teaching and fellowship, and also encouraged them to reach their communities and serve in their local churches and ministries.

*Do you know someone from a Muslim background who wants to know Christ?*  
Email [training@horizonsinternational.org](mailto:training@horizonsinternational.org)

**3,610** proclamations of faith in Christ at our ministry centers and partner churches

**1,988** people in discipleship relationships

[horizonsinternational.org/lebanoncrisis](https://horizonsinternational.org/lebanoncrisis)



Discipleship training in Zambia



Pastor Nihad leads prayer at the rapidly-growing Kurdish church in Beirut, Lebanon



## Boldness and Radical Faith

The early church boldly proclaimed the Kingdom of God because they believed that Christ is worthy of our open and fearless proclamation of the gospel, which is the power of God for man's salvation (**Rom 1:16**). Even in the face of rejection or persecution, we do not submit to a spirit of fear and timidity, but of power, love, and self-discipline (**2 Tim 1:7**).

This year, Horizons stood by believers who proclaim their faith in difficult regions of the world, and trained new converts to share their testimonies, in accordance with the fearless witness that we see in the New Testament:

- ▶ Horizons staff members across the world led discipleship groups for international students, Muslim seekers, refugees, women, and others, to help them share the gospel with their families and friends.
- ▶ In Hong Kong, HI Asia staff teams conduct weekly street evangelism despite an increasingly anti-Christian government and strong opposition from the Muslims in their communities.
- ▶ In South Africa, Allain and Nicole Ravelo-Hoerson endured persecution as they openly proclaimed the gospel through radio talk shows, public debates, and relationship-building with Muslim imams.



Street evangelism in Hong Kong

*"For the Spirit God gave us does not make us timid, but gives us power, love and self-discipline."  
2 Timothy 1:7*

## Organism over Organization

Horizons strives to be a highly relational community modeled after the early church in the book of Acts. Rather than practicing a top-down leadership model, Horizons likens leadership to the trunk of a tree, which supports, lifts up, and resources the branches so that they might bear fruit. We encourage staff members, as branches of the tree, to grow and develop as leaders, coming under and supporting others according to their callings and giftings (**1 Cor. 12:12**).

Traditional "pyramid" models of organization can lead to unhealthy hierarchy and inflexibility. In contrast, functioning as a relational organism facilitates strong internal relationships and flexible structures that can adapt to changing circumstances, which helped Horizons to grow into the challenges of 2021:

- ▶ Horizons staff members in Lebanon reoriented around new roles, teams, and technology, and seized evangelistic opportunities caused by the pandemic and ongoing national turmoil.
- ▶ International Student Ministry (ISM) staff across the US came together to forge a model for sustainable campus ministry, to help build ISM branches across the nation.
- ▶ Staff members used new skills gained during lockdown to produce several online initiatives, such as MEC Virtual Cohorts, **digital ministry roundtables**, and virtual vision trips to connect global churches with our work in Lebanon.



Register to attend our next roundtable at [horizonsinternational.org/roundtables](https://horizonsinternational.org/roundtables)





## Biblical Faithfulness

As we labor in the Great Commission, Horizons practices and teaches a missions approach derived from God's Word, which we affirm has been given to all men as the foundation to equip us for all ministry (**2 Tim 3:16-17**).

We challenge and encourage the church to minister only in ways that are biblically faithful, while aspiring to "[speak] the truth in love" (**Eph 4:15**). These convictions have led us to openly oppose Bible translation and missions methodologies that we believe sacrifice core elements of the gospel to accommodate cultural or anthropological sensitivity. In 2021, Horizons continued to promote biblically faithful missions and Bible translation practices:

- ▶ **Biblical Missiology** continues to equip churches to carry out the Great Commission under the authority of scripture—to restore the gospel to missions, and missions to the church.
- ▶ The **Arlington Statement on Bible Translation** promotes faithful Bible translation, advocating for accurate translations, and respectfully challenging Bible translation practices that can unintentionally distort God's Word..
- ▶ **Training courses** such as the Engage Course and Cubs to Lions equipped believers with an evangelistic and discipleship skills based on sound biblical principles and practice.

We endeavor to maintain both unity and truth among believers as we seek to honor the Lord in our lives and ministries.

Find the right training course for you, your church, or people you know:  
[engagingislam.org](http://engagingislam.org)



Read the latest articles on [biblicalmissiology.org](http://biblicalmissiology.org)

Visit [arlingtonstatement.org](http://arlingtonstatement.org) to learn more and sign the statement



## Kingdom Collaboration

Horizons believes that the church is at its strongest when believers and ministries work in unity with one another (**Eph 4:12-13**), putting aside non-essential differences, in order to promote the gospel and glorify God. Together in the Lord, we become much greater than the sum of our parts.

In 2021, we witnessed incredible growth in Horizons' ministry that could not have happened without the power of Kingdom collaboration. Churches, ministries, and believers worldwide have joined together to share the gospel, disciple new believers, provide humanitarian aid to families in need, and equip the global Church for healthy growth and multiplication:

- ▶ The Middle East Center for World Missions (MEC) developed new departments and virtual cohorts to strengthen local churches, and connected missionaries and interns with opportunities to engage with local churches and other opportunities.
- ▶ The Lebanon Crisis Fund leveraged the resources of thousands of individuals, ministries, and churches, enabling

humanitarian aid distribution and gospel outreach through our network of 97 local partner churches. This worldwide collaboration resulted in thousands of proclamations of faith in Christ and new members in discipleship groups..

- ▶ Horizons purchased 5.27 acres of farmland in Lebanon's Beqaa Valley. Plans are underway to build a working farm, ministry center, and missional community that will support local churches.

## Conclusion

In 2021, The Lord did indeed go before us, and He lit our path with the core values that allow us to remain faithful to our mission, despite the challenges we face.. We praise God for this incredible year, and for generously supplying everything we need for righteousness and godliness (**2 Peter 1:3**), and for bringing forth from the fields a miraculous new harvest of disciples and mature disciple-makers.

As we head into 2022, the Lord shall not be defeated, nor discouraged (**John 16:33**). As we share his heart and his values, neither shall we. We look forward to another fruitful year, and thank you, our partners, for your prayerful support of the Lord's work at home and across the world.





...AND THE THINGS YOU HAVE HEARD ME  
SAY IN THE PRESENCE OF MANY WITNESSES  
ENTRUST TO RELIABLE MEN WHO WILL  
ALSO BE QUALIFIED TO TEACH OTHERS.

**ENDURE HARDSHIP  
WITH US LIKE A GOOD SOLDIER OF  
CHRIST JESUS.**

2 TIMOTHY 2:2





# 2021 IN NUMBERS

IN LEBANON:

**385K**  
MEALS DISTRIBUTED

**3,724** BIBLES DISTRIBUTED

**3,610** PROCLAMATIONS OF FAITH

**6,199** MEDICATION PRESCRIPTIONS SECURED

**97** PARTNER CHURCHES IN LEBANON

**1,988** PEOPLE IN DISCIPLESHIP

**4,682** PEOPLE ATTENDED TRAINING COURSES

**198K** FOLLOWERS ON ARABIC GOSPEL SOCIAL MEDIA





# CHAOS IN LEBANON

and its impact on the average person...

Since the August 2020 explosion in Beirut, Lebanon's infrastructure has been falling apart. For many residents who live without reliable power, gasoline, internet, employment, or healthcare, life has become a daily struggle to survive.



**GOVERNMENT  
CORRUPTION &  
EMBEZZLEMENT**



**SYRIAN REFUGEES  
PRESSURED TO  
LEAVE LEBANON**



**NATIONWIDE  
FUEL SHORTAGES**



**CURRENCY HAS LOST  
95% OF ITS VALUE**



**40+%  
UNEMPLOYMENT**



**DAILY POWER  
OUTAGES**

Poor families unable to afford backup generator electricity



**HOSPITALS  
OVERWHELMED**

**DESPERATION  
MISERY**

**FRUSTRATION**

**DESPAIR**

**ANGER**

**HOPELESSNESS**

No gas to get to work

No food in the fridge!



The average resident in Lebanon lives without lights, climate control, or internet for hours each day. Cars jam the streets for blocks around gas stations, which could shut down at any moment due to lack of gas. Jobs are scarce and pay little to nothing. Families are selling possessions just to pay for rent and food. Where can they turn for relief? In whom can they have any hope?



# WHAT IS GOD DOING IN LEBANON?

Although mainstream news largely stopped covering Lebanon after last year's explosion, the country continues to be in its worst political, economic, and health crisis since the Lebanese Civil War (1974-1990). In the last year, government corruption and inaction has accelerated this crisis into a **near-total collapse of essential services, hyperinflation of currency, and scarcity of staple foods and items.**

Many who can afford to leave Lebanon are doing so. For those who remain, the daily fight to survive is made all the worse by seeing politicians pounding their fists and shouting about what must be done, while they do nothing.

However, God is not dismayed or discouraged. **Lebanon is the gospel gateway to the Middle East**—and He is transforming it through a historic revival of faith. Because of Lebanon's plight, the gospel gains a stronger foothold in the traditionally closed-off region.

## How is God transforming evil to good?

Because the Lebanese government has failed to help their people, **evangelical churches across Lebanon are taking this opportunity to step in and serve.** Because these churches are already closely connected to their local communities, they can ensure that aid and resources reach those who need it, and share the gospel with a larger audience than ever before.

Also, for many people, their increasingly desperate situation has led them to search for



Horizons providing new tents to refugees, after a fire devastated the tents in the Beqaa Valley in Lebanon.

help and hope wherever they can find it. **God is using this time of trial and hardships to draw people to Himself through visions, dreams and physical healing.** God has revealed to many that their idols have not answered them and cannot fulfill their needs—and they are filling churches like never before.

Lastly, the tragic hyperinflation of the Lebanese lira has increased the spending power of the US dollar. This gives Horizons, and other organizations that deal in the US dollar, nearly **12 times the purchasing power that we had 18 months ago.** This means that right now, we are able to buy more goods, open more ministry centers, support more church members, and serve more needs than we could otherwise. Today, the **global Church has an unprecedented opportunity to multiply the impact of its support** for our brothers and sisters in Lebanon at a time when our support is most needed.

Horizons has been positioned and equipped to take part in the work that God is doing in Lebanon. Through projects like the Lebanon Crisis Fund, Middle East Center for World Missions, newly purchased farmland in the Beqaa valley, and expanding discipleship in-person and through social media, Horizons is finding every avenue possible to serve human needs in the name of Jesus Christ.

Our good standing in Lebanese communities has allowed us to **encourage unity among churches, distribute humanitarian aid, minister to refugees, hire and train believers with career skills, establish ministry centers, and more.** As God has broken up the soil in Lebanon, Horizons is working in the fields.

Find out more about how Lebanon is doing, and how Horizons is meeting the moment:

[horizonsinternational.org/lebanoncrisis](https://horizonsinternational.org/lebanoncrisis)



A WOMAN FINDS  
CHRIST ONLINE



*If you have an Arabic-speaking friend who needs to know Jesus, you can connect them to **Pure Heart of the Middle East!***



**"DO YOU HAVE INNER PEACE?"**



I stumbled across this simple question posted on the **Pure Heart of the Middle East** evangelistic Facebook page, and felt led to respond. This opened up conversations about faith and the Bible that God used to draw me to Himself. Horizons' staff helped me see that the religious bondage I was living under was far from the love of God. Now I have a personal relationship with Jesus, and His love gives me peace and confidence like I never thought possible. Because I know the source of true and lasting peace, I want to help others know Him too. I am taking discipleship lessons now, because I know that God is leading me to evangelize and proclaim His name with boldness, so that other Muslims might come to know Jesus through me. Praise God!

**—NOUR SALAM**  
*Christian from Muslim background*

**READ NOUR'S FULL TESTIMONY ON HORIZONS' BLOG:**

**[blog.horizonsinternational.org](http://blog.horizonsinternational.org)**





# GLOBAL UPDATES

WHAT THE LORD IS DOING THROUGH HORIZONS

## INTERNATIONAL STUDENT MINISTRY - ALBANY

The staff team at ISM Albany witnessed unexpected growth in 2021 as they formed deeper relationships with a core group of **20 international students**, several of them maturing into servant-leaders. Team members and students formed a closer-knit community through serving together at a regional food bank and a local park clean-up event. The students grew in confidence, taking on more responsibility to serve both the team and one another, while also inviting friends to events.

The team has also relaunched welcome events, engaging a number of new international students, while continuing to host **online English classes and Bible discussion groups via Zoom** and a number of creative outdoor events. The ISM staff team hopes that the deeper community relationships established during the pandemic will increase and become the conduit for discipleship and effectively sharing the gospel, and disci



## ZAMBIA

Amid tensions around a major national election, World Outreach Team Action (WOTA) has continued to develop **three new ministry initiatives focused on evangelism and discipleship** that have grown significantly during 2021. WOTA is currently training and mobilizing more than **50 global workers** for missions through its Core Training Service (CTS), while plans are underway to send missionaries across North Africa and the Middle East through its sending program.

Additionally, WOTA is seeking both indigenous believers and international missionaries to serve in the Ignite Christian Service, which will engage **300,000 public school students** with the gospel in

North-West Zambia. Through the formation of Bible Clubs, the project aims to make disciples among emerging leaders in schools. The national government's support of this initiative could eventually lead to a **nationwide Bible education partnership** between churches and public schools.



## US: AFGHAN REFUGEES

The arrival of nearly **100,000 Afghan refugees in the US** has opened up a huge opportunity for churches to reach them with the gospel. These refugees were granted asylum to escape the Taliban's takeover of Afghanistan in August 2021, and Horizons is exploring how it can collaborate with local churches to reach them.

In over three decades of ministry to immigrants and international students, we have learned that **their first two years in-country are a critical window of opportunity to share Christ**.



At first, newcomers are open to new ideas, but as they become comfortable in their new environment and gain language abilities, their new worldview becomes more solidified and they become less open to the gospel. **If an individual doesn't integrate sufficiently into the new community, they tend to isolate themselves with their minority group.** Within 5-6 years, many people who may have been non-religious in their home countries integrate into their local mosque, and their Islamic identities are reinforced.

## HONG KONG

The Horizons International Asia (HIA) team has had a fruitful 2021, adding new areas for street evangelism while also launching two new programs and adding a new staff member. The street outreach teams now visit **9 districts and universities** on a weekly basis, while three teams have been appointed for home visits, **engaging 15 predominantly South Asian families twice per week**.

In September, HIA launched their Evangelism University (eUNI) and Reach all Muslims Institute (RAMI) programs. The eUNI program is a **one-year evangelism training program for high school and university students**, equipping participants to pray for and reach Muslim students, while also taking part in weekly campus outreach. The RAMI program, taught via Zoom, is an institute for equipping and **coaching Christians in apologetics and understanding Islam** in order to reach Muslims with the gospel.



## LATIN AMERICA

Horizons' founder and president Georges Housney has been invited to teach in several countries across Latin America after fruitful trips to Honduras and El Salvador in May 2021. Nearly **4400 believers, many of whom have no experience of Islam or Muslims, were trained at in-person and online events**. In August, Georges delivered a 5-week virtual training based on the Engage Muslims with Christ course, **equipping 47 pastors, leaders, and missionaries from 15 Latin American countries**.

Georges is now planning trips to Guatemala and Costa Rica as well, to equip local churches to make a gospel impact among the rapidly increasing Muslim population in Latin America. Plans are also underway to **publish both the Engaging Islam book and the Engage Muslims with Christ curriculum in Spanish** to provide critical resources for the local church.

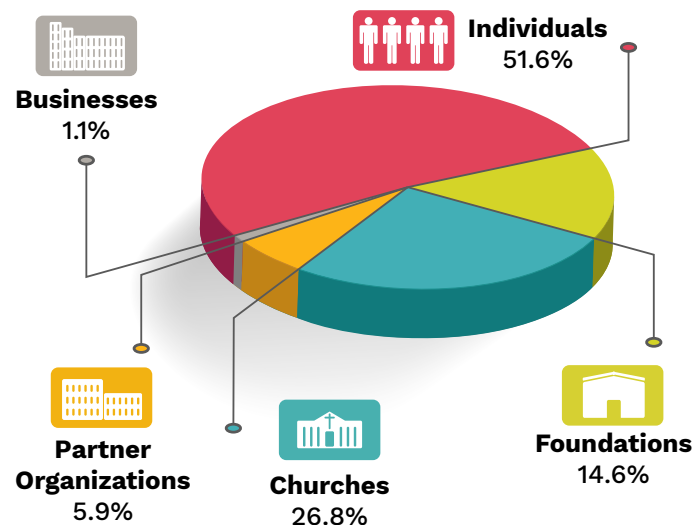


# FINANCIAL STATEMENT

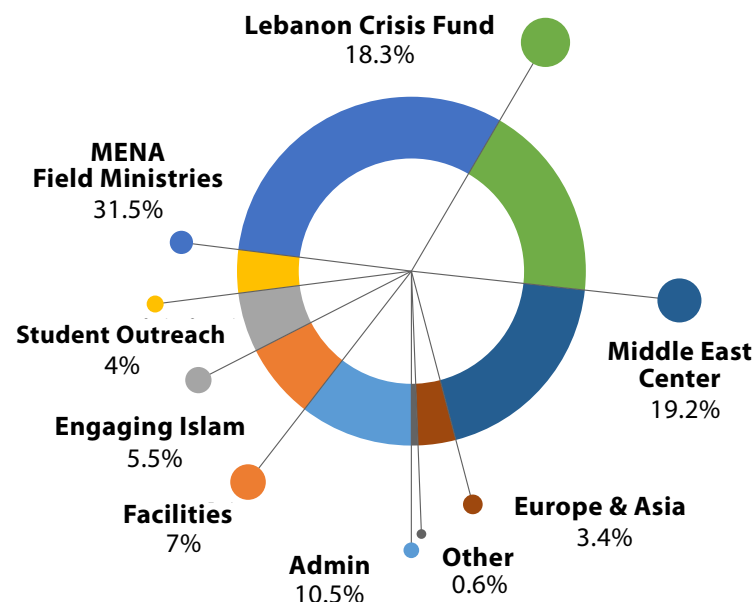
The work of Horizons is made possible through generous contributions by individuals, churches, and foundations. By God's grace, He has inspired an increasing number of people to serve through giving to Horizons' strategic initiatives around the world. Below is a financial report showing income and expenses for the last three years, as well as budgeted figures for 2022.

Expenses	2019 Income	2019 Expenses	2020 Income	2020 Expenses	2021 Income	2021 Expenses	Budget 2022 Income	Budget 2022 Expenses
Administration	\$681,894	\$443,979	\$1,062,335	\$659,096	\$864,606	\$516,223	\$814,493	\$541,796
Facilities	\$444,407	\$358,426	\$338,617	\$288,430	\$404,097	\$343,070	\$495,000	\$350,828
Engaging Islam	\$341,379	\$418,711	\$280,134	\$288,273	\$270,636	\$270,529	\$319,883	\$424,757
Student Outreach (ISM)	\$258,885	\$295,239	\$258,914	\$269,044	\$235,573	\$195,457	\$224,872	\$228,763
MENA Field Ministries	\$1,741,113	\$2,532,084	\$1,953,824	\$1,277,633	\$1,695,634	\$1,549,205	\$1,712,314	\$1,811,967
Lebanon Crisis Fund	\$93,043	\$88,280	\$1,281,775	\$629,245	\$525,768	\$898,114	\$483,408	\$543,385
Middle East Center	\$65,730	\$52,705	\$744,350	\$350,730	\$936,184	\$940,998	\$509,254	\$571,882
Europe & Asia	\$120,395	\$166,777	\$147,036	\$206,528	\$136,137	\$163,579	\$115,775	\$151,462
Other	\$81,439	\$9,845	\$59,792	\$24,679	\$68,903	\$26,311	\$70,000	\$22,100
Total	\$3,828,285	\$4,366,046	\$6,126,777	\$3,993,658	\$5,137,538	\$4,903,486	\$4,744,999	\$4,646,940

Note: Figures are composed of Q1-Q3 actual income and expenses, plus Q4 projections. In instances in which expenses exceed income, funds rolled over from the previous year are used, or leadership approves allocations of undesignated funds, in order to seize valuable ministry opportunities and support crucial initiatives.



WHO GAVE IN 2021



WHERE WE SPENT IN 2021

# WHAT'S COMING IN 2022?

**God is moving.** In the midst of global uncertainty and turmoil, He is reaching deep into peoples' lives with the gospel—and we are following where He leads. For the coming year, Horizons has developed strategic initiatives that will connect and equip churches and believers worldwide for maximum gospel impact.

In 2022, God has called Horizons to invest in the local church in the following ways:

- ▶ **Evangelism and Discipleship** — increasing our reach through evangelistic outreaches, social media pages, and discipleship classes, through our network of ministry centers and church partnerships.
- ▶ **Lebanon Crisis Fund** — implementing solutions to the ongoing crisis in Lebanon through a long-term strategy to develop new ministry centers, missional businesses, paid internships for local believers, and our recently purchased farm.
- ▶ **Training Expansion** — building upon our existing training curricula with new digital resources and in-person opportunities designed to equip believers from all backgrounds.

You can be a part of these initiatives by investing in the work that God is doing to transform lives in Lebanon and beyond. Your gift toward Horizons' **2021 Matching Appeal** will support the local church in raising up indigenous disciple-makers and carrying out the Great Commission. **Any contributions postmarked on or before December 31 will be doubled dollar-for-dollar up to \$150,000**, increasing your gift's gospel impact!


[horizonsinternational.org/2021match](https://horizonsinternational.org/2021match)

## STAY CONNECTED!

Stay connected to the latest Horizons updates on these important initiatives and more, through our newsletters, roundtables, and social media channels!







“Now to Him who is able to do so much more than all we ask or imagine, according to His power that is at work within us, to Him be the glory in the church and in Christ Jesus throughout all generations, forever and ever. Amen.”

Ephesians 3:20-21



Stay up-to-date with Horizons  
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To start a conversation, email us at [connect@horizonsinternational.org](mailto:connect@horizonsinternational.org)

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# YES! I WANT TO REACH THE WORLD FOR CHRIST!

Enclosed is my  one-time  monthly gift of \$ \_\_\_\_\_ to support missionary/project: \_\_\_\_\_

Plus a  one-time

monthly gift to the Lebanon Crisis Fund:



**CLICK HERE TO GIVE**